

Public Document Pack

INNER SOUTH COMMUNITY COMMITTEE 7th SEPTEMBER 2022 – SUPPLEMENTARY
PACK FOR ITEM 9 – AGE FRIENDLY LEEDS STRATEGY & ACTION PLAN

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Making Leeds the best city to grow old in



Age Friendly Leeds Strategy and action plan 2022 - 2025



Strategy

Context

The ambition for Age Friendly Leeds is to be the Best City to Grow Old in: a place where people age well - where older people are valued, feel respected and appreciated, and are seen as the assets they are.

'Age Friendly Leeds' is one of the eight interconnected priority areas of work set out in the Best Council Plan 2020-2025 that flow in particular from Leeds' three main cross cutting strategies: Inclusive Growth, Health and Wellbeing, and Zero Carbon.

Our Inclusive Growth Strategy sets out how Leeds City Council, the private sector, universities, colleges and schools, the third sector and social enterprises in the city will work together to grow the Leeds economy ensuring that everyone in the city contributes to, and benefits from, growth to their full potential. It recognises the need to support older workers to remain in fulfilling work and accommodate both changing health needs and caring responsibilities.

The Joint Strategic Assessment 2021 brings together data and intelligence to look at the current and future health and social care needs of people living in Leeds. Its purpose is to shape priorities and guide health commissioning, wellbeing and social care services and service strategies. It helps us to better understand the wider determinants of health and 'post' pandemic needs and opportunities enabling planning for the future.

Our Health and Wellbeing Strategy is about how we put in place the best conditions in Leeds for people to live fulfilling lives – a healthy city with high quality services. 'An Age Friendly City where people age well' is a priority in our Health and Wellbeing Strategy.

The Age Friendly strategy and action plan builds on previous work and is shaped by a long history of consultation and engagement going back to 1994 when Leeds Older People's Forum came into existence. Ensuring Leeds is an age friendly city has been identified as a priority area by older people themselves. Consultation and engagement over the years includes:

- March 2015 - a workshop to engage older people and stakeholders from a wide range of organisations across the public, private and third sector in the development of the Best City to Grow Old in breakthrough project using outcome-based accountability methodology as a framework for discussion. The outcomes from these workshops formed the basis of the Best City to Grow Old in action plan, 2015 – 2019.

- June/July 2016 – A workshop and follow up questionnaire to ask older people and housing providers to think broadly about housing and housing support needs for today and for future generations of older people to support the development of an older person’s housing strategy.
- June - September 2016 - consultation with 176 older people around Leeds (via focus groups and written questionnaires) using questions relating to each of the World Health Organisations domains. This was undertaken by Time to Shine in preparation for a new Age Friendly Charter for Leeds.
- June 2017 – A workshop with older people to explore older persons housing requirements to feed into the Strategic Housing Market Assessment and complement the household survey and stakeholder consultation.
- June/July 2017 – A series of workshops with older people to identify the different challenges and aspirations around travel for people in later life in Leeds to inform the scoping of new community transport and volunteer driver options.
- October/November 2019 – A series of engagement events with older people across the city to understand what matters to older people and their understanding of frailty and healthy ageing.
- December 2021 – Publication of: The State of Aging in Leeds: What life is like for people aged 50 and over in Leeds. This report sets out data and stories about what it's like to grow older in Leeds. The report supports individuals and organisations across Leeds to consider priorities for change to make Leeds Best City to grow old in.
- December 2021 – Consultation with 44 Leeds residents aged between 50 and 102 (via online, telephone and focus groups) with a range of questions to understand people’s experiences and priorities around ageing in Leeds. The consultation also looked to gather views on the State of Ageing in Leeds report findings. The findings of the consultation supported the development of the Age Friendly action plan objectives.

Why is it important?

The State of Ageing in Leeds (2021) report has highlighted some of the key data in Leeds demonstrating what life is like for people aged 50 and above living in the city and comparing this to the national data. The report shows that around one in three people living in Leeds is aged 50 and above. We have a growing older population where in the next twenty years the

number of people aged 80 and above living in the city will increase by 50%. A number of key aspects related to our age friendly framework are explored:

- Life expectancy for males in the city is 78 and females can expect to live to age 82.
- Around 70% of people aged over 50 live in owner occupied homes, with the remaining living in social housing and private rented sector. The majority of people aged 65 and above would like to stay in their own home.
- One in four workers in Leeds are aged 50 and above.
- Data shows in West Yorkshire more than 50% of people aged 65 and above will use the bus services at least once a week. Uptake of bus passes in Leeds is 80% but can drop to 60% or less in some of the most deprived areas.
- Around one in eight households will have a person aged 65 or above living in them or living alone.
- 8,500 people aged 65 and above live with dementia.
- People from Black and Minority Ethnic backgrounds living in the most deprived parts of Leeds become frail 11 years earlier than white counter parts living in the least deprived areas.

The opportunities and challenges presented by an ageing population are well rehearsed. Older people contribute in countless ways to Leeds' rich and vibrant communities – through the skills and knowledge that they bring to their local communities, high levels of volunteering, acting formally and informally as community connectors, intergenerational interactions, unpaid caring roles, and through the skills and experience they bring to their workplaces.

However, we also know that many older people are also more likely to have multiple long-term health conditions with inequalities disproportionately affecting the poorest in our city. Inequalities in older age are cumulative and have a significant impact on a person's health, wellbeing and independence. As the baby-boomer generation grows older, there will be a range of implications for public sector service provision.

Our ambition requires a 'Team Leeds' approach.

Our approach

Our approach to achieving our ambition to be the best city to grow old in is a citizenship approach, applying to the entire population. This approach:

- Places older people at the heart of the strategy

- Ensures that there is a strong focus on social networks within neighbourhoods and the city
- Promotes social capital and participation
- Age-proofs and develops universal services
- Tackles inequalities and reduces social exclusion
- Aims to change social structure and attitudes
- Responds to data, intelligence and recommendations made in relevant local and national reports such as the State of Ageing in Leeds report to ensure actions are evidence based and respond to new and emerging needs of what matters to older people
- Recognises the impact that Covid has had on older people and the support that is needed for physical and mental wellbeing as we recover from the pandemic
- Ensures the views and needs of older people are accounted for across the city
- Links with the Marmot City work to give an age friendly perspective.

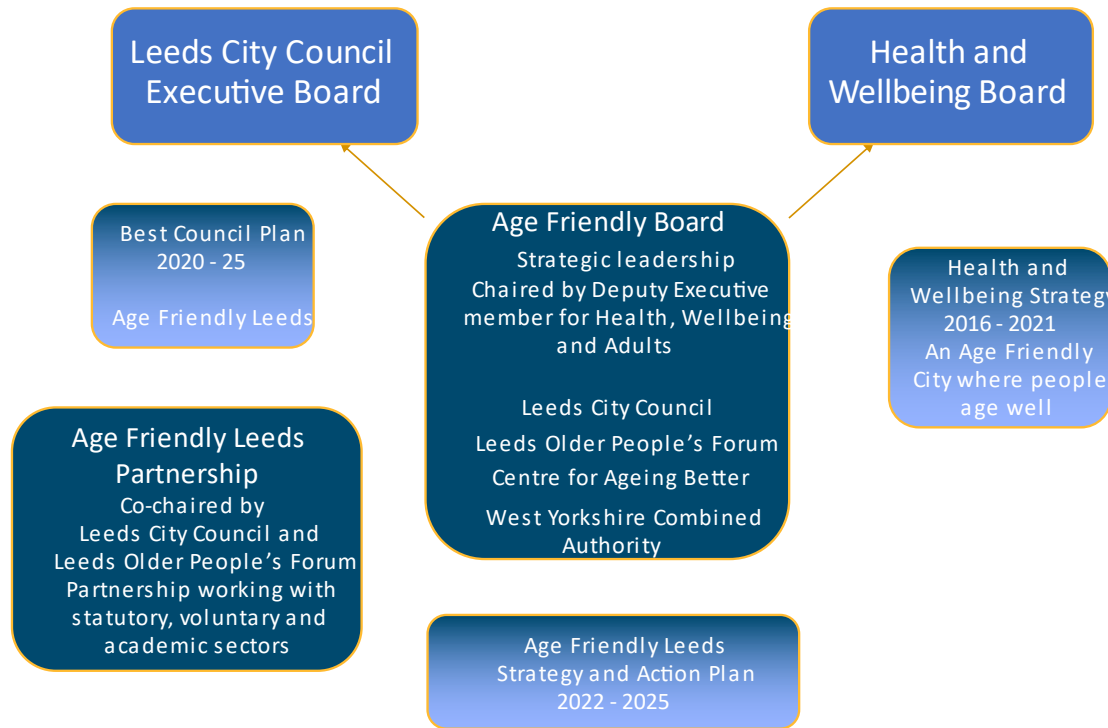
Governance – The Age Friendly Leeds Board (AFLB)

The board is chaired by the Deputy Executive Member for Adults and Children’s Social Care and Health partnerships. Its role is to:

- Provide the political leadership and set the strategic direction for the Age Friendly Leeds work programme.
- Undertake the role and responsibilities set out in the MoU signed with the Centre for Ageing Better.
- Build on existing work around older people.
- Co-produce services with older people to ensure they are involved at every stage including design and delivery.
- Ensure the objectives of the Age Friendly Action Plan are being met.
- Provide strategic direction and guidance to domain leads to ensure the needs of older people are being met.
- Respond to data, intelligence and recommendations made in relevant local and national reports such as the State of Ageing in Leeds report to ensure actions are evidence based and responding to new and emerging needs.

Membership includes the representatives from the Council, Leeds Older People’s Forum, the Centre for Ageing Better and West Yorkshire Combined Authority and reports to both the Executive Board and the Health and Well Being Board where appropriate. This work is also part of the Leeds Health and Care programme on improving population level outcomes for people living with frailty.

Governance



The Age Friendly Leeds Partnership (AFLP)

The partnership is co-chaired by Head of Public Health (Older People), Leeds City Council and the Chair of Leeds Older People's Forum. It brings together statutory, voluntary and private sectors to:

- Address the priorities identified by older people in relation to making Leeds an age friendly city.

- Build awareness of age friendly priorities and actions.
- Assess how age friendly the city is against the World Health Organization's eight Age Friendly domains
- Support age friendly initiatives in our communities and other broader initiatives which help us to work towards Leeds becoming an age friendly city.
- Support staff training and development, including increasing awareness of the issues around ageing so that they can improve their services and plan their own 'Ageing Well'.
- Developing key linkages with other groups that enhance health and social care services for older people e.g., integrated health and social care, and mental health.
- Work to challenge and remove the structural and social barriers faced by older people to independence, inclusion and equality.

The AFLP is made up of members each with their own functions and responsibilities. It provides a focus for the agreement of shared action and constructive challenge to make sure that there are improved outcomes for developing a systems-wide approach to becoming an age friendly city. The AFLP meets quarterly and reports on key successes and challenges to the Age Friendly Leeds Board and the Health and Wellbeing Board. Each meeting is themed around a topic from this action plan.

Age Friendly Leeds Partnership members: Age UK Leeds | Care and Repair Leeds | Centre for Ageing Better | Feel Good Factor | Groundwork Leeds | Leeds Beckett University | Leeds City Council | Leeds Older People's Forum | Leeds Dementia Action Alliance | University of Leeds | West Yorkshire Combined Authority | West Yorkshire Playhouse

Membership is open to any organisation that has an interest in and is committed to making Leeds an age friendly city.

National and International Partnerships

The Centre for Ageing Better selected Leeds as a partner and in October 2017 entered into a five-year partnership agreement with the Council and Leeds Older People's Forum (LOPF).

The purpose of the partnership is to enable Leeds:

- to adopt evidence-based practice,
- to pilot innovative approaches and
- to generate new evidence of 'what works' for ageing well that can be disseminated locally, regionally, nationally and internationally by Ageing Better, LCC, LOPF and other stakeholders.

The initial priorities for this partnership were transport, housing and communities and neighbourhoods. Since then, partners have worked on system wide work such as the State of Ageing in Leeds. Outputs from the partnership can be found at <https://ageing-better.org.uk/leeds>

The partnership is governed by an annual Memorandum of Understanding Review and managed by a quarterly steering group. It is one of only three partnerships that Ageing Better has established with local areas, with the others being in Greater Manchester and Lincolnshire.

Leeds is a member of:

- UK Network of Age Friendly Communities - a group of communities from across the UK that are collaborating to bring about change in the way that we respond to population ageing. Managed by the Centre for Ageing Better.
- World Health Organisation (WHO) Age Friendly Cities - established to foster the exchange of experience and mutual learning between cities and communities worldwide.

Want to find out more?

Contact us:

Leeds Older Peoples Forum

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Website: <http://www.opforum.org.uk/>

Twitter: [@LeedsOPF](https://twitter.com/LeedsOPF)

Leeds City Council

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Centre for Ageing Better

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Telephone: 0113 3786242

Website: <https://www.ageing-better.org.uk/>

Twitter: [@ageing_better](https://twitter.com/@ageing_better)

Get involved

Think about what you can do as an individual at home or at work, or what your organisation can do to make Leeds an age friendly city. Everyone can contribute to making Leeds the best city to grow old in.

Action Plan

The action plan is structured around six topic areas adapted for Leeds from the Age Friendly City domains developed by the World Health Organisation:

- Housing
- Public and Civic Spaces
- Travel and road safety
- Active, included and respected
- Healthy and independent ageing
- Employment and learning

For each topic area we have:

- Outcomes – what we want our end result to be
- Objectives – What we are focusing on to achieve our outcomes
- Older People’s Expectations – what older people have told us they expect from an Age Friendly Leeds

These are set out in the table on pages 10 – 12.

The action plan has been informed by the [State of Ageing in Leeds](#) report, insight from engagement with older people and a number of Leeds strategies. Cross cutting themes across all the topic areas are:

- Effective communications – providing information about services and activities in a range of formats that older people can easily access, and which suit their needs.
- Access to digital technology – help and support for people who want to use digital technology to make their life better
- Engagement and co-production with older people – involving and consulting with older people on the development, delivery, management and evaluation of services and projects which affect them.
- Inequalities – recognising the barriers faced by older people who are, or are at risk of, being vulnerable or disadvantaged, and putting interventions in place to remove or reduce these barriers. Including protected characteristics and the intersection with age e.g., age and gender.
- Climate change and the impact it can have on people as they age.

Officers from across the council and their partners contribute to a quarterly update to the Age Friendly Leeds Board on how their services are contributing to the action plan and addressing the cross-cutting themes. The update is presented in a newsletter format which is shared with the Age Friendly Leeds Partnership and on our Age Friendly Leeds webpage.

Key Performance Indicators

A framework to measure the impact of the action plan was developed with support from the Centre for Ageing Better. These measures have been incorporated into the Best Council Plan and reported on annually to the Corporate Leadership Team and Executive Board. These indicators are:

- Indices of Deprivation Affecting Older People
- Disability Free Life Expectancy by gender at birth and at 65
- Healthy Life Expectancy by gender at birth and at 65
- The number of new build properties built to accessible standards M4 (2) and M4 (3)

Age Friendly Objectives, Expectations and Outcomes

There are a number of actions associated with each objective:

	Objectives & Actions	Older people's expectations	Outcomes
Public and civic spaces	<p>Objective A: Access for all: Ensuring that parks and green spaces are accessible for everyone who wants to use them.</p> <ul style="list-style-type: none"> • Short Term <ul style="list-style-type: none"> ○ Install a Changing Places toilet as part of new developments at Tropical World. ○ New city centre park (Aire park) will include accessible public toilets. ○ Get correct, up to date information about all our city parks and the Arium on Euan's Guide website. ○ To develop a process for auditing the accessibility of our sites. • Long Term <p>Review number of disabled parking bays in parks and bench numbers and locations when putting together plans on a page.</p>	<p>Public and green spaces in Leeds are safe, clean and accessible to me</p> <p>I can comfortably access toilets and seating when I go out in public</p> <p>When I go out, I feel that public spaces are welcoming to older people</p>	<p>Leeds is a welcoming city, accessible to all where older people feel, and are, safe.</p>

Public and civic spaces	<p>Objective B: Health and Wellbeing: Providing and promoting a wide range of opportunities for people to get the health benefits of spending time in green spaces.</p> <ul style="list-style-type: none"> • Short Term <ul style="list-style-type: none"> ○ Where possible and appropriate, prioritise investment in green spaces in areas of deprivation. • Medium Term <ul style="list-style-type: none"> ○ Where possible and appropriate, prioritise investment in green spaces in areas of deprivation. ○ (With partners) promote the mental and physical benefits of spending time in parks and green spaces. • Long Term <ul style="list-style-type: none"> ○ Where possible and appropriate, prioritise investment in green spaces in areas of deprivation. ○ To create a measured and signposted walking route in every suitable community and city park. ○ Develop and promote walking routes connecting green spaces and communities across the city, prioritising areas of deprivation where the public health benefits of accessing green space will be greater. <p>Objective C: Working with communities: Having a positive, open, helpful and collaborative approach to delivering the Parks and Countryside service</p> <ul style="list-style-type: none"> • Short, Medium & Long Term <ul style="list-style-type: none"> ○ Ensure all Friends, In Bloom, outdoor sports clubs, allotment associations and other community groups with an interest in our green spaces have a contact in the Parks & Countryside Service who can support them to achieve shared goals. ○ Continue to organise and support the following city-wide volunteer groups: Leeds Wildlife Volunteers, Leeds Cemetery Volunteers, Volunteer Rangers and Leeds Voluntary Footpath Rangers. 	<p>Public and green spaces in Leeds are safe, clean and accessible to me</p> <p>I can comfortably access toilets and seating when I go out in public</p> <p>When I go out, I feel that public spaces are welcoming to older people</p>	<p>Leeds is a welcoming city, accessible to all where older people feel, and are, safe.</p>
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Travel and road safety	<p>Objective A: Ensure older people have a choice of transport options and can chose a mode that is most appropriate for their journey</p> <ul style="list-style-type: none"> • Short Term <ul style="list-style-type: none"> ○ Complete Leeds Public Transport Investment Programme ○ Pilot Streets for People/ Active Travel Neighbourhood schemes ○ Develop Leeds Streetscape Space allocation policy ○ Develop and sign a Street Charter for Leeds • Mid Term <ul style="list-style-type: none"> ○ Deliver electric bike hire scheme for Leeds ○ Continue to deliver dropped kerbs and disabled parking bays ○ Continue to identify and help overcome barriers to walking through the demand responsive provision of pedestrian crossings (ongoing) ○ Deliver cycling infrastructure improvements as part of TCF and Active Travel Fund • Long Term <ul style="list-style-type: none"> ○ Deliver bus infrastructure, walking and cycling improvements as part of CIP ○ Develop infrastructure that enables people to continue cycling into older age, including safe segregated routes, a range of adapted bikes and electric bikes, cycle training 	<p>I can access a range of safe, reliable and affordable public transport options</p> <p>My needs are supported by age friendly public transport facilities and staff</p> <p>If I need to travel by car, safe roads and parking are easily accessible to me</p> <p>I feel safe and confident enough to make active travel choices if I am able</p>	<p>Older people are able to access a broad range of affordable and accessible transport options to get about the city easily and safely</p>
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Travel and road safety	<p>Objective B: Lower the cost of mobility, ensuring transport is affordable and accessible to everyone</p> <ul style="list-style-type: none"> • Short Term <ul style="list-style-type: none"> ○ Work with West Yorkshire Combined Authority and bus operators to deliver improvements to the bus fleet, including audio announcements ○ Improve accessibility of information at bus stops through electronic displays and audio-announcements ○ Pilot the demand responsive community bus service in East End Park ○ Improve walking and cycling links from Pudsey to New Pudsey railway station to help overcome barriers ○ Deliver improvements to bus stops and infrastructure in Cottingley, Middleton and Bramley • Mid Term <ul style="list-style-type: none"> ○ Deliver improvements to Leeds Railway Station ○ Deliver access improvements to Morley Railway Station ○ Deliver Leeds Bike Hub at the railway station, including parking for adapted cycles and power assisted parking • Long Term <ul style="list-style-type: none"> ○ These will be for the combined authority to consider, can involve mode blind tickets, mobility cards ○ Progress mobility hubs 		
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Travel and road safety	<p>Objective C: Eliminate Road deaths and serious injuries by adopting a Vision Zero</p> <ul style="list-style-type: none"> • Short-term Actions (Yr1) <ul style="list-style-type: none"> ○ Continue working in partnership with LCC and external partners ○ Provide comms outlining changes to the Highway Code and how driving behaviour will need to change. ○ Carry out in-depth analysis of victim data to understand who is causing the harm, the factors contributing to KSI collisions and to identify emerging issues that cause death and serious injury on our roads. ○ Set up a Vision Zero Expert Panel to share information, guide the development of the strategy and action plan. ○ Identify local and regional organisations to engage with including road users who are more vulnerable to traffic injury, drivers and people ensuring diversity and equality in our approach (ongoing) ○ Develop and deliver data-led police operations to tackle speeding, dangerous driving behaviour, anti-social vehicle behaviour and stolen vehicle offences. • Mid-Term Actions (Yr2) <ul style="list-style-type: none"> ○ Update the Vision Zero 2040 Action/Delivery Plan biennially with a short, medium, long term prioritised programme of actions and works. ○ Develop Vision Zero kitemark or rewards programme to recognise best practice in safer behaviours and design. ○ Launch a Leeds Safer Roads website to outline responsibilities for addressing road danger in Leeds, share headline CRaSH data and provide a facility for people to suggest road safety improvements. ○ Promote alternatives to driving, such as taxis, rideshare services, designated drivers, and public transport and explore new ways to spread the message. • Long-Term Actions (Yr3) <ul style="list-style-type: none"> ○ We will try to identify ways to engage with older drivers and find out more about how to prevent KSI crashes involving older people. 		
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Travel and road safety	<p>Objective D: Support and motivate people to make healthy travel choices</p> <ul style="list-style-type: none"> • Short-Term <ul style="list-style-type: none"> ○ Promote and enable access to adapted bikes and electric bikes ○ Work with older people, disabled people and their organisations on identifying and removing barriers on greenways and quietways ○ Work with Community Committees to develop community led local transport plans that help identify and remove barriers ○ Deliver the Streets for People project in Holbeck • Mid Term <ul style="list-style-type: none"> ○ Develop signage strategy for Leeds, improving legibility and reflecting the dementia friendly aspiration ○ Work with partners such as Active Leeds and Older People's Forum on developing programmes that enable and support older people to undertake short local journeys without a car • Long Term <ul style="list-style-type: none"> ○ Continue ensuring new developments conform to the SPD and create accessible, attractive neighbourhoods enabling walking and cycling at all ages 		
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Active, included and respected	<p>Objective A: Maximise the opportunities created by the Time to Shine Programme to reduce loneliness and social isolation</p> <ul style="list-style-type: none"> ○ Short, mid and long term ○ Ensuring businesses, services, communities, and spaces are Age & Dementia Friendly through utilising the Friendly Communities sign up scheme. ○ Listening to the voices (active voices) of local older people through Leeds Older People’s Forum, Age Friendly Steering Group. Age Friendly Ambassadors. DEEP and member organisations. ○ Sharing information for services for older people in the FC newsletter, social media, LOPF, events and through wider networks ○ Sharing the Loneliness Manifesto and encouraging individuals, organisations and policy makers to commit to it <p>Objective B: Work with artists, practitioners and cultural organisations to actively engage older people in the city’s arts and cultural offer</p> <ul style="list-style-type: none"> ○ Short Term <ul style="list-style-type: none"> • Age friendly updates in arts@leeds newsletter • Ensure age friendly considerations are taken during grant funding review to assess whether targeted project funding might be useful • Support LEEDS2023 to engage and promote all their events in an age friendly way, and via age friendly means (wider marketing than purely digital) • Collect case studies and showcase age friendly creative projects citywide – including highlighting projects funded by Leeds Inspired • Age friendly images utilised in Culture Programmes presentations, reports and/or website • Dementia Friendly performances offered as part of LCC venue programming (pantomimes at Carriageworks Theatre) ○ Mid Term 	<p>I volunteer some of my time to helping my community, friends and family</p> <p>I have access to range of social activities and don’t feel lonely</p> <p>I feel supported and respected by my community, and can ask for help when I need it</p> <p>I can easily find out about events, groups and opportunities in my community</p>	<p>No-one is lonely; there are a range of opportunities people can participate in to help them live healthy, active and fulfilling lives.</p> <p>Ageing is promoted positively and older people feel worthwhile and valued as citizens of Leeds.</p>
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Active, included and respected	<ul style="list-style-type: none"> • Access support via special 'concert bus' enabling older people to engage with Leeds Town Hall Saturday evening concerts. Due to recommence following refurbishment of LTH. • Host quarterly webinars for gatekeepers to share with their participants – including through social prescribing • Celebrate age friendly cultural opportunities delivered throughout LEEDS2023 year of culture (case studies and social media representation) • Support and collaborate with the Creative Ageing forum (hosted by Leeds Arts, Health and Wellbeing Network) – deliver targeted development activities for the creative sector and promote the work of the forum • Discover and celebrate older Creative Entrepreneurs & explore a potential Leeds Inspired funding round dedicated to supporting the practice of artists over 55 and/or projects with an intergenerational focus <ul style="list-style-type: none"> ○ Long Term <ul style="list-style-type: none"> • Embed age friendly focus in the legacy plans for LEEDS2023. • Explore creating opportunities for older people to become arts champions/take part as a buddy with a younger person who get invited to previews and opening night <p>Objective C: Offer a range of volunteering opportunities which older people can actively participate in.</p> <p>TBC</p> <p>Objective D: Undertake work with partners and the media to raise the profile of Age Friendly Leeds, intergenerational work and positive ageing.</p> <ul style="list-style-type: none"> ○ Short term <ul style="list-style-type: none"> • Recruitment of AF ambas • Role out of Wise up to Ageism training • Identify a Comms expertise ○ Medium term <ul style="list-style-type: none"> • Development & promotion of image library 		
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Active, included and respected	<ul style="list-style-type: none"> • Widen the work of Age Proud across other sectors ○ Long Term <ul style="list-style-type: none"> • To add once AP have developed Action Plan <p>Objective E: Actively engage older people in the city's wider cultural and reading offer</p> <ul style="list-style-type: none"> ○ Short Term <ul style="list-style-type: none"> • Providing inspiration to find new cultural and reading experiences in safe, free indoor spaces alongside a remote offer and streamed events • Access to key collections of healthcare books (Books on Prescription) through libraries • Providing digital skills support and device lending, enabling people to take part in a wider range of opportunities ○ Mid-Term <ul style="list-style-type: none"> • Access to volunteering opportunities, reading, social and culture-sharing groups ○ Long-Term <ul style="list-style-type: none"> • Contributing to the local history and stories of the city through Leeds Libraries Local History team <p>Objective F: Digital Inclusion: Older People in Leeds have equal opportunity to use digital tools, technology, and services in the right way for them</p> <ul style="list-style-type: none"> • Short Term <ul style="list-style-type: none"> ○ Continue delivering and developing the city-wide Older People's Digital Inclusion Network in partnership with Leeds Older People's Forum. ○ Organisations supporting older people work in partnership to share best practice, resources, and tools to best support older people with digital inclusion. 		
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- Device gifting schemes within organisations support older people with connectivity and access to digital.
- Digital Inclusion awareness training delivered with organisations supporting older people.

- Mid Term
 - Increase the capacity of organisations across the city to deliver digital inclusion in a sustainable way.
 - Work with organisations that support older people to help them understand the benefits of digital inclusion and their role in delivering digital inclusion interventions. Building their confidence and skills using a stepped approach in line with their capacity.
 - Target digital inclusion activities to improve outcomes for people living in care homes across Leeds
 - Develop Digital Health Hubs across the city to support older people to have support and opportunity to engage with Health services digitally in the right way for them.

- Long Term
 - Continue to build a sustainable infrastructure of support that older people can be referred into.
 - Working with organisations who support older people to ensure digital inclusion is embedded into their service provision.
 - Increasing choice and opportunities for older people to access digital equipment and connectivity
 - Increase community capacity to build sustainable digital inclusion interventions to support older people

Healthy and independent ageing	<p>Objective A: Deliver a plan to promote healthy ageing that focusses on; Active and Independent Living</p> <ul style="list-style-type: none"> • Short Term <ul style="list-style-type: none"> ○ To reduce the impact of deconditioning and support independence in the home by commissioning services and activity which is evidence-based work ○ Ensure data, intelligence and insight informs the development and allocation of funding by LOPF for the hospital discharge wrap around care programme • Mid Term <ul style="list-style-type: none"> ○ Support the development and delivery of the Leeds Physical Activity Ambition with a focus on both the priorities of Deconditioning and Active Environments. ○ Develop and deliver a training programme aimed at the wider workforce to support the identification of and support for reducing deconditioning and improving reconditioning. ○ Ensure services meets the needs of older people at risk of poor health due to falls risk. • Long Term <ul style="list-style-type: none"> ○ Develop a programme of work to recognise a broad range of physical activity provision in the city that positively impacts on strength and balance. <p>Objective B: Deliver a plan to promote healthy ageing that focusses on; Nutrition and Hydration</p> <ul style="list-style-type: none"> • Short Term <ul style="list-style-type: none"> ○ Commission services for older people to access hot and nutritious meals with a focus on reducing health inequalities, tackling social isolation and loneliness and improving nutrition for older people ○ Ensure age friendly principles and the needs of older people are fed into the development of the Food Strategy for Leeds. ○ Develop and deliver a programme of activity to increase vitamin D supplement uptake in those most at risk • Mid Term 	<p>I enjoy a good quality of life, living independently as far as possible</p> <p>I can access health-related appointments in a simple and timely manner</p> <p>I feel listened to and respected in a healthcare setting</p> <p>My holistic needs are taken into account when I access healthcare services</p> <p>As a carer I am acknowledged, valued and supported in my caring role.</p>	<p>Older people are able to live healthy lives and remain independent for longer.</p>
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Healthy and independent ageing	<ul style="list-style-type: none"> ○ Review delivery of lunch clubs and amend as necessary to ensure the provision of grants continue to focus on reducing inequalities, tackling social isolation and loneliness and improving nutrition for older people ○ Lead a programme of work to support in the wider workforce capability to identify and support the nutritional needs of older people. ○ Facilitate multiagency partnership working to lead relevant actions as identified in the Food Strategy for Leeds <p>Objective C: Deliver a plan to promote healthy ageing that focusses on; Mental Health and Wellbeing</p> <ul style="list-style-type: none"> ● Short Term <ul style="list-style-type: none"> ○ Understand data, intelligence and insight to inform the development and delivery of priorities in the Mental Health Strategy relating to older people. ○ Map current provision of services, resources and support available to older people to support their mental wellbeing to identify gaps to inform the development and delivery of the Mental Health Strategy related to older people. ● Mid Term <ul style="list-style-type: none"> ○ Develop Age Friendly principles with mental health services in Leeds and support the implementation of these. ○ Identify and map appropriate training offers and bespoke opportunities for frontline staff (clinical and third sector) to be able to access around older people and mental health ● Long Term <ul style="list-style-type: none"> ○ Develop and deliver a programme of appropriate and bespoke training offers for frontline staff (clinical and third sector) to support older people and mental health. 		
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Healthy and independent ageing	<p>Objective D: Deliver a plan to promote healthy ageing that focusses on; the Broader determinants of health and health protection.</p> <p>Short Term</p> <ul style="list-style-type: none"> ○ Lead the development and delivery plan of the older people’s aspects of the Public Health Weather and Health Impact Group. ○ Coordinate the Leeds (placed based) ICS funded Fuel poverty programme increasing access to home adaptations, financial support and energy efficiency measures to those identified through clinical pathways. ○ Develop and deliver a programme of work to ensure people have greater financial security in later life initially focussing on pension credit take up ○ Ensure evidence based and appropriate key messages and proactive support around COVID are targeted to older people including support for testing, vaccinations and staying safe OP using trusted channels <ul style="list-style-type: none"> ● Mid Term <ul style="list-style-type: none"> ○ Ensure evidence and learning from the ICS funded Fuel poverty Programme is fed into regional and local plans for Y2 and 3. ○ Continue to work with partners to support home improvements and adaptations to meet the needs of older people at risk of poor health due to the impacts of cold weather. ○ Evaluate and share learnings from the ICS funded fuel poverty work to ensure learning is built into service design and delivery. ○ Continue to develop and implement a coordinated plan to protect those most at risk from cold weather through the Public Health Weather and Health Impact Group. ○ Further development of the financial security project with a focus on those older people hardest hit by the increases in the cost of living and energy prices. 		
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Employment and learning	<p>Objective A: Develop an approach to Age Friendly working practices to Support 50+ back into work; to stay in work; explore career change and upskilling and to access education and learning opportunities</p> <ul style="list-style-type: none"> • Short Term <ul style="list-style-type: none"> ○ Developing a better understanding of the 50+ priority group • Mid Term <ul style="list-style-type: none"> ○ Develop corresponding gaps in provision and map progression routes • Long Term <ul style="list-style-type: none"> ○ Evaluate the impact from the work undertaken in years 1 & 2 <p>Objective B: Hire and Develop the over 50 workforce within Leeds City Council</p> <ul style="list-style-type: none"> • Action <ul style="list-style-type: none"> ○ To complete a practice review – recruitment/adopt best practice re age-positive hiring; especially to address labour shortages ○ To review offer and relevance of learning for older workers, identify gaps and options to support career change and alignment with future needs and workforce plans <p>Objective C: To support the Health, Wellbeing and Benefits of the 50+ workforce</p> <ul style="list-style-type: none"> • Actions <ul style="list-style-type: none"> ○ Review impact of the Supporting Staff at Work Charter – ensure this considers an employee's future needs/orientation and career opportunities, stressing both short- and longer-term ambitions. To also address areas where health/age is most likely to affect staff e.g., in front-line roles and manual jobs ○ Pension – Consider impact pending legislative changes to the LGPS in terms of policy and future practices in relation to staff of all age. 	<p>I feel my life skills and experience are valued by my employer</p> <p>I have continued opportunities to learn and develop at work</p> <p>I have the option to work flexibly or in a way that suits my living situation</p> <p>I have easy access to support on career change, upskilling or other learning opportunities</p> <p>I am able to make positive and fulfilling retirement plans</p>	<p>Older people in Leeds actively participate in the city through fulfilling employment and learning</p>
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Objective D: To promote an Age Positive Culture and flexible working

- Actions
 - Promotion of age-friendly practices – develop materials and briefings for managers
 - Maintain and develop links with staff networks
 - Review feedback from older workers in surveys – set baselines regarding this
 - Practice review – Flexible working policy – consider use amongst older workers; especially those in front-line roles

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Housing	<p>Objective A: Improving housing quality / adaptations to support independence (Mandy Sawyer)</p> <ul style="list-style-type: none"> • Short- Term <ul style="list-style-type: none"> ○ Complete options appraisal of good homes agency approach, considering options at city and West Yorkshire level ○ Review of hospital discharge and prevention pathways / partnership working to ensure earlier consideration of housing needs ○ Evaluate outcomes of Govtech project / other projects to identify digital technologies for monitoring housing quality / supporting independence • Mid-Term <ul style="list-style-type: none"> ○ Actions determined by year 1 options appraisal and reviews • Long-Term <ul style="list-style-type: none"> ○ Actions determined by year 1 options appraisal and reviews <p>Objective B: Increasing public and agency awareness of information and advice on housing options with preventative focus</p> <ul style="list-style-type: none"> • Short-Term <ul style="list-style-type: none"> ○ Continue to develop Leeds Directory as a public source of information and advice on housing options and contribute to the Directory discovery work ○ Complete survey of housing and health professionals to identify training needs / awareness of referral pathways. Begin to deliver cross sector training ○ Contribute to West Yorkshire campaign to encourage social housing tenants to 'rightsize' ○ Develop and deliver pilots to encourage early consideration of age friendly housing options – retirement planning in anchor organisations, self-assessment toolkit ○ Undertake equality impact assessment of information and advice objective to ensure that actions are inclusive • Mid-Term <ul style="list-style-type: none"> ○ Support delivery of longer-term development of Leeds Directory website solution to provide improved information and advice ○ Embed cross housing and health sector training and partnership working ○ Continue pilots to encourage early consideration of age friendly housing options 	<p>I am supported to live safely and comfortably in my own home</p> <p>I am confident and well-informed about my future housing options</p> <p>A variety of age friendly housing options are available to me</p> <p>I feel able to plan ahead and make positive and proactive decisions about my housing situation</p>	<p>Older people can access the help, support and housing options they need to live independently in their place of choice.</p>
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	<ul style="list-style-type: none"> ○ Continue to monitor equality impacts of actions / pilots ● Long-Term <ul style="list-style-type: none"> ○ Embed and promote housing information and advice pages on Leeds Directory to public and agencies ○ Evaluate cross housing and health sector working ○ Embed preventative approaches of age friendly housing options <p>Objective C: Increasing provision of age friendly housing options including accessible new housing and specialist housing with support</p> <ul style="list-style-type: none"> ● Short-Term <ul style="list-style-type: none"> ○ Monitor delivery of current accessible housing targets for new developments via Core Strategy and maximise uptake through proactive work with developers ○ Monitor outcome of government consultation on accessible housing targets ○ Continue to deliver extra care programme via Home Group and LCC, maximising effectiveness of how developments are meeting need ○ Undertake equality impact assessment of age friendly housing options objective to ensure that actions are inclusive ● Mid-Term <ul style="list-style-type: none"> ○ Taking into account outcome of government consultation and evaluation of current accessible housing targets in Core Strategy review targets ○ Continue to deliver extra care programme via Home Group and LCC ○ Continue to monitor equality impacts of actions / pilots ● Long-Term <ul style="list-style-type: none"> ○ Undertake evaluation of extra care programme to identify impacts and opportunities 		
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